

Legend: Blue Hard-coded
Green Linked to another cell
Black Formula-based

Cash Basis

	FY25	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	FY25 FORECAST	VARIANCE [Projected - Budgeted]	TRACKING, % Budget	YTD % Budget
	Approved Budget	Projected 12	Projected 11	Projected 10	Projected 9	Projected 8	Projected 7	Projected 6	Projected 5	Projected 4	Projected 3	Projected 2	Projected 1				
Enrollment	416.0																
ADA	408.6	280.3	280.3	280.3	353.9	353.9	353.9	353.9	353.9	353.9	353.9	353.9	353.9				
WADA	476.3	294.3	294.3	326.8													
Revenues																	
Local Revenue																	
Prop C	\$ 468,156	\$ 37,086	\$ 66,957	\$ 37,614	\$ 36,278	\$ 36,278	\$ 36,278	\$ 36,278	\$ 36,278	\$ 36,278	\$ 36,278	\$ 36,278	\$ 36,278	\$ 468,156	\$ -	100%	30%
Interest Earnings	\$ 36,000	\$ 3,960	\$ 3,486	\$ 3,571	\$ 2,776	\$ 2,776	\$ 2,776	\$ 2,776	\$ 2,776	\$ 2,776	\$ 2,776	\$ 2,776	\$ 2,776	\$ 36,000	\$ -	100%	31%
Other Pupil Activity Income	\$ 40,000	\$ 873	\$ 9,629	\$ 5,586	\$ 2,657	\$ 2,657	\$ 2,657	\$ 2,657	\$ 2,657	\$ 2,657	\$ 2,657	\$ 2,657	\$ 2,657	\$ 40,000	\$ -	100%	40%
Intercession Fees	\$ -	\$ 10,125	\$ 2,649	\$ 4,113										\$ 16,887	\$ 16,887	-	16887%
Preschool Tuition	\$ -	\$ -	\$ -	\$ 4,413										\$ 4,413	\$ 4,413	-	4413%
Gifts/Grants Revenue	\$ 878,000	\$ 16,245	\$ 17,590	\$ 314,100	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 314,000	\$ 30,355	\$ 30,355	\$ 30,355	\$ 878,000	\$ -	100%	40%
School Level Fundraising	\$ 123,500	\$ -	\$ -	\$ -	\$ 13,722	\$ 13,722	\$ 13,722	\$ 13,722	\$ 13,722	\$ 13,722	\$ 13,722	\$ 13,722	\$ 13,722	\$ 123,500	\$ -	100%	0%
Miscellaneous Revenue	\$ 82,176	\$ 34	\$ 34	\$ 45	\$ 9,118	\$ 9,118	\$ 9,118	\$ 9,118	\$ 9,118	\$ 9,118	\$ 9,118	\$ 9,118	\$ 9,118	\$ 82,176	\$ -	100%	0%
Total Local Revenue	\$ 1,627,832	\$ 68,323	\$ 100,345	\$ 369,442	\$ 89,551	\$ 89,551	\$ 89,551	\$ 89,551	\$ 89,551	\$ 378,551	\$ 94,906	\$ 94,906	\$ 94,906	\$ 1,649,132	\$ 21,300	101%	33%
State & Federal Revenue																	
State Rev - Basic Formula	\$ 5,389,355	\$ 344,411	\$ 351,910	\$ 442,806	\$ 472,248	\$ 472,248	\$ 472,248	\$ 472,248	\$ 472,248	\$ 472,248	\$ 472,248	\$ 472,248	\$ 472,248	\$ 5,389,355	\$ -	100%	21%
State Rev - Classroom Trust	\$ 141,923	\$ 14,602	\$ 14,419	\$ 14,616	\$ 14,498	\$ 14,498	\$ 14,498	\$ 14,498	\$ 14,498	\$ 14,498	\$ 14,498	\$ 14,498	\$ 14,498	\$ 174,122	\$ 32,199	123%	31%
State Rev - Other State	\$ -	\$ -	\$ -	\$ 50,000										\$ 50,000	\$ 50,000	-	50000%
State Rev - IRSG	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	0%
Federal - Breakfast/Lunch Prg	\$ 375,540	\$ 17,140	\$ -	\$ -	\$ 39,822	\$ 39,822	\$ 39,822	\$ 39,822	\$ 39,822	\$ 39,822	\$ 39,822	\$ 39,822	\$ 39,822	\$ 375,540	\$ -	100%	5%
Federal - CSP	\$ 201,875	\$ -	\$ -	\$ 41,591			\$ 41,591			\$ 41,591			\$ 77,102	\$ 201,875	\$ -	100%	21%
Federal - Title/SPED	\$ 451,236	\$ 15,696	\$ -	\$ 57,597			\$ 57,597			\$ 57,597			\$ 262,749	\$ 451,236	\$ -	100%	16%
Total State & Federal Revenue	\$ 6,559,930	\$ 391,849	\$ 366,329	\$ 606,610	\$ 526,568	\$ 526,568	\$ 625,756	\$ 526,568	\$ 526,568	\$ 625,756	\$ 526,568	\$ 526,568	\$ 866,419	\$ 6,642,128	\$ 82,199	101%	21%
TOTAL REVENUES	\$ 8,187,762	\$ 460,172	\$ 466,674	\$ 976,052	\$ 616,119	\$ 616,119	\$ 715,307	\$ 616,119	\$ 616,119	\$ 1,004,307	\$ 621,474	\$ 621,474	\$ 961,325	\$ 8,291,260	\$ 103,499	101%	23%
Expenditures																	
Salaries	\$ 4,005,114	\$ 265,371	\$ 263,001	\$ 360,883	\$ 346,207	\$ 346,207	\$ 346,207	\$ 346,207	\$ 346,207	\$ 346,207	\$ 346,207	\$ 346,207	\$ 346,207	\$ 4,005,114	\$ -	100%	22%
Benefits	\$ 1,297,776	\$ 79,945	\$ 78,837	\$ 103,114	\$ 115,098	\$ 115,098	\$ 115,098	\$ 115,098	\$ 115,098	\$ 115,098	\$ 115,098	\$ 115,098	\$ 115,098	\$ 1,297,776	\$ -	100%	20%
Staff-Related Costs	\$ 45,150	\$ 1,995	\$ 692	\$ 1,656	\$ 4,534	\$ 4,534	\$ 4,534	\$ 4,534	\$ 4,534	\$ 4,534	\$ 4,534	\$ 4,534	\$ 4,534	\$ 45,150	\$ -	100%	10%
Instructional Supplies (Materials, Textbooks)	\$ 152,269	\$ 17,617	\$ 25,565	\$ 21,326	\$ 9,751	\$ 9,751	\$ 9,751	\$ 9,751	\$ 9,751	\$ 9,751	\$ 9,751	\$ 9,751	\$ 9,751	\$ 152,269	\$ -	100%	42%
Instructional Services (Direct Student)	\$ 117,209	\$ 8,055	\$ 2,874	\$ 2,550	\$ 11,526	\$ 11,526	\$ 11,526	\$ 11,526	\$ 11,526	\$ 11,526	\$ 11,526	\$ 11,526	\$ 11,526	\$ 117,209	\$ -	100%	11%
Facility Cost	\$ 912,659	\$ 39,772	\$ 186,691	\$ 12,062	\$ 74,904	\$ 74,904	\$ 74,904	\$ 74,904	\$ 74,904	\$ 74,904	\$ 97,500	\$ 97,500	\$ 97,500	\$ 980,448	\$ 67,789	107%	26%
Occupancy Cost	\$ 354,500	\$ 17,203	\$ 32,634	\$ 81,448	\$ 24,802	\$ 24,802	\$ 24,802	\$ 24,802	\$ 24,802	\$ 24,802	\$ 24,802	\$ 24,802	\$ 24,802	\$ 354,500	\$ -	100%	37%
Office & Business	\$ 326,043	\$ 13,059	\$ 29,797	\$ 16,652	\$ 29,615	\$ 29,615	\$ 29,615	\$ 29,615	\$ 29,615	\$ 29,615	\$ 29,615	\$ 29,615	\$ 29,615	\$ 326,043	\$ -	100%	18%
School Lunch Program	\$ 390,540	\$ 275	\$ 36,177	\$ 640	\$ 39,272	\$ 39,272	\$ 39,272	\$ 39,272	\$ 39,272	\$ 39,272	\$ 39,272	\$ 39,272	\$ 39,272	\$ 390,540	\$ -	100%	9%
Technology	\$ 115,690	\$ 11,929	\$ 10,181	\$ 8,130	\$ 9,494	\$ 9,494	\$ 9,494	\$ 9,494	\$ 9,494	\$ 9,494	\$ 9,494	\$ 9,494	\$ 9,494	\$ 115,690	\$ -	100%	26%
Transportation	\$ 12,090	\$ -	\$ 588	\$ 1,080	\$ 1,158	\$ 1,158	\$ 1,158	\$ 1,158	\$ 1,158	\$ 1,158	\$ 1,158	\$ 1,158	\$ 1,158	\$ 12,090	\$ -	100%	14%
9999 TOTAL EXPENDITURES	\$ 7,729,040	\$ 455,221	\$ 667,037	\$ 609,541	\$ 666,360	\$ 666,360	\$ 666,360	\$ 666,360	\$ 666,360	\$ 666,360	\$ 688,956	\$ 688,956	\$ 688,956	\$ 7,796,829	\$ 67,789	101%	22%
NET INCOME	\$ 458,722	\$ 4,951	\$ (200,363)	\$ 366,511	\$ (50,241)	\$ (50,241)	\$ 48,947	\$ (50,241)	\$ (50,241)	\$ 337,947	\$ (67,482)	\$ (67,482)	\$ 272,369	\$ 494,431	\$ 35,710		
Starting Cash Balance	\$ 2,291,575	\$ 2,291,575	\$ 2,295,477	\$ 2,095,622	\$ 2,464,769	\$ 2,414,528	\$ 2,364,287	\$ 2,413,233	\$ 2,362,992	\$ 2,312,751	\$ 2,650,698	\$ 2,583,215	\$ 2,515,733	\$ 2,291,575			
Principal	\$ (280,427)	\$ -	\$ -	\$ -										\$ -			
Equity Contribution	\$ (500,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
Ending Cash Balance	\$ 2,750,297	\$ 2,295,477	\$ 2,095,622	\$ 2,464,769	\$ 2,414,528	\$ 2,364,287	\$ 2,413,233	\$ 2,362,992	\$ 2,312,751	\$ 2,650,698	\$ 2,583,215	\$ 2,515,733	\$ 2,788,102	\$ 2,788,102			

KEY METRICS														
Days Cash on Hand (inc. capex), forecasted	130	153	114	130	122	117	118	114	111	127	122	118	131	131
Net income margin, %	5.6%	1.1%	-42.9%	37.6%	-8.2%	-8.2%	6.8%	-8.2%	-8.2%	33.6%	-10.9%	-10.9%	28.3%	6.0%
DESE Fund Balance	35.6%	29.4%	26.9%	31.6%	31.0%	30.3%	31.0%	30.3%	29.7%	34.0%	33.1%	32.3%	35.8%	35.8%
Annual Rent / Debt Service	\$ 912,659													\$ 980,448
Debt Service Coverage	1.50	0.59	-0.18	4.98	0.32	0.32	1.63	0.32	0.32	5.43	0.39	0.39	4.86	1.50
Debt to Asset Ratio	0.86	0.89	0.91	0.89	0.89	0.89	0.89	0.89	0.89	0.89	0.89	0.89	0.89	0.89
Personnel, % Revenue	64.8%	75.0%	73.2%	47.5%	74.9%	74.9%	64.5%	74.9%	74.9%	45.9%	74.2%	74.2%	48.0%	64.0%
Rent/Debt Service, % Revenues	11.1%	8.6%	40.0%	1.2%	12.2%	12.2%	10.5%	12.2%	12.2%	7.5%	15.7%	15.7%	10.1%	11.8%
Facilities (Rent, Utilities, Maint.), % Revenues	15.5%	12.4%	47.0%	9.6%	16.2%	16.2%	13.9%	16.2%	16.2%	9.9%	19.7%	19.7%	104.6%	16.1%

DESE Annual Dashboard	
> 60 days, unrestricted	
Positive	
3% or greater	
>= 1.1x	
< 0.9	